George W. Bush Presidential Library

Collection: Records Management, White House Office of

Series: Subject Files – OS001 (Space Research and Development)

Folder Title: 574465

DP

5774655S
05001
1

National Aeronautics and
Space Administration
Office of the Administrator
Washington, DC 20546-0001

September 10, 2003

'03 SEP 13 PM4:00

The President
The White House
Washington, DC 20500

Dear Mr. President:

The Columbia Accident Investigation Board has completed its work and has submitted a final report on the investigation into the loss of the space shuttle *Columbia* on February 1, 2003. The Board conducted an exhaustive investigation and, in doing so, has rendered the nation an exceptional service. The Board's report includes a wide range of findings, recommendations and perspectives which NASA has embraced and will proceed to implement.

NASA has prepared an implementation plan to comprehensively address each of the issues in the Board report and an inventory of all additional initiatives surfaced in the course of supporting the investigation. We are intent in our resolve to comply with the Board recommendations, but believe we must also address other deficiencies identified and thereby raise the bar in our efforts to improve the safety, engineering, management and decision making processes of the Agency. This plan is a baseline which we intend to upgrade, amend, and add other initiatives as we diligently move toward return to space flight. The specifics of the NASA plan are enclosed.

This horrible tragedy has had a profound effect on the men and women of NASA. It is a terrible reminder of the risks of exploration and the responsibility we have to you and the nation to engage in the pursuit of knowledge with great care and diligence. We pledge to redouble our efforts in this important responsibility and have renewed our safety commitment to the astronauts and their families who explore on behalf of all Americans.

Your personal support and unwavering commitment to the men and women of NASA is an inspiration to us all and we are deeply grateful.

With all best wishes,

Cordially,

Sean O'Keefe
Administrator

Memo to the Record

From: George W. Bush Presidential Library Textual Archives

Collection: Records Management, White House Office of

Series: Subject Files – OS001 (Space Research and Development)

Folder Title: 577465

Date Digitized: 01/28/2016

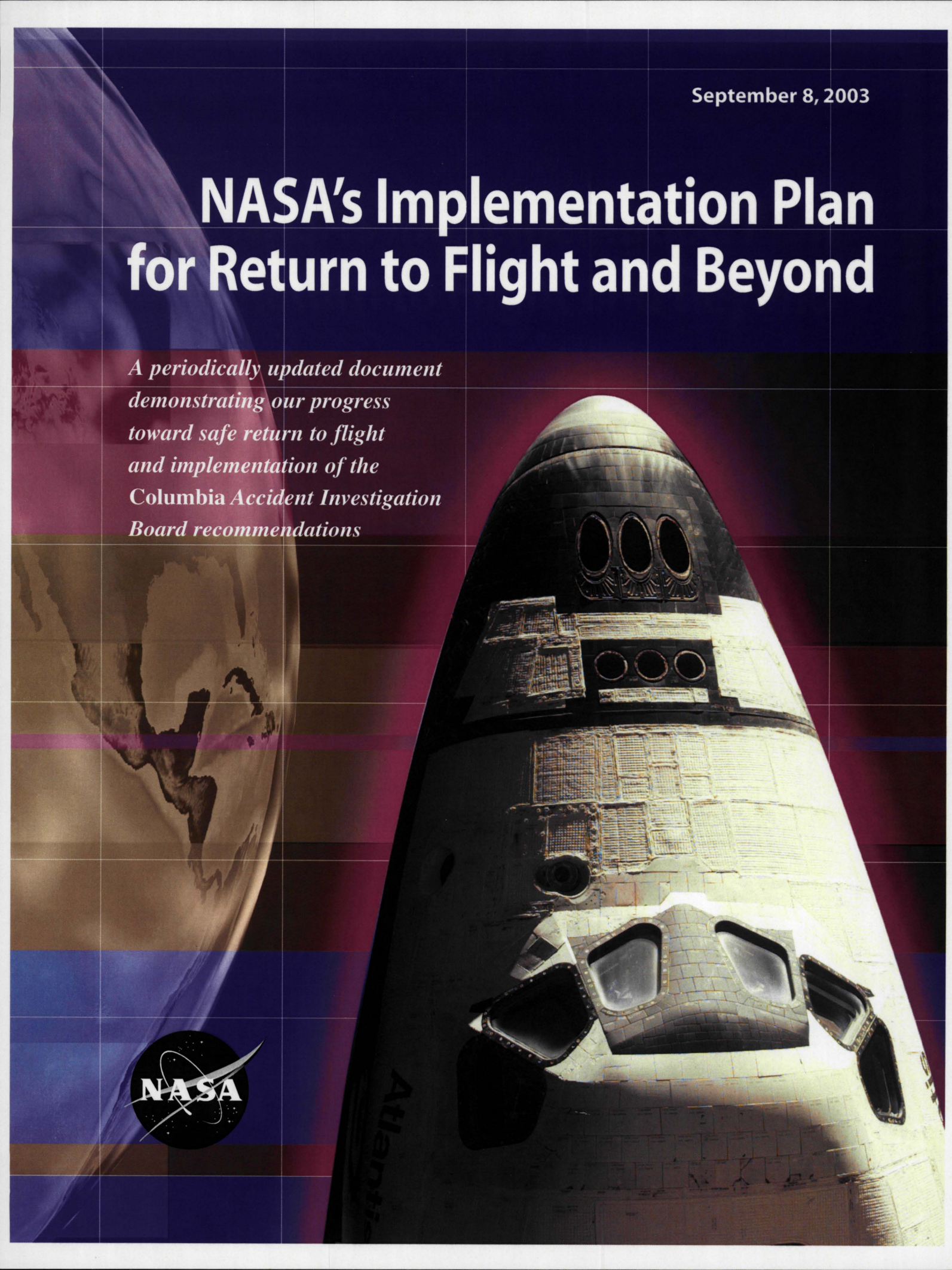
Report: NASA's Implementation Plan for Return to Flight and Beyond, September 8, 2003. National Aeronautics and Space Administration, Washington, D.C.

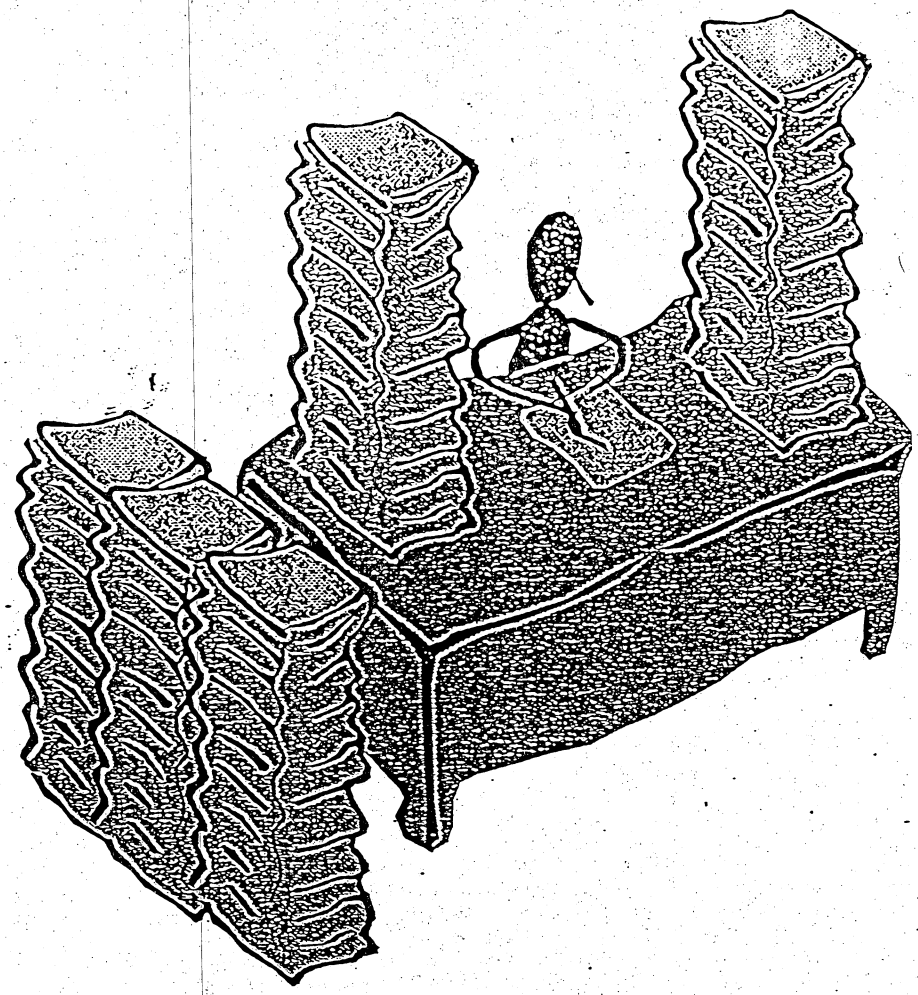
Report not reproduced here. Digital version can be found online at https://www.nasa.gov/pdf/49874main_RTF_08092003.pdf

September 8, 2003

NASA's Implementation Plan for Return to Flight and Beyond

A periodically updated document demonstrating our progress toward safe return to flight and implementation of the Columbia *Accident Investigation Board recommendations*





ORM

SCANNING INSERT SHEET

REMAINDER OF CASE NOT SCANNED